NORTH COUNTY LIFELINE



ANNUAL REPORT 2013-14







A YEAR IN REVIEW 2013-14

Our sincerest appreciation to all who collaborated with North County Lifeline, who served as a volunteer and shared personal resources, who supported initiatives, and those that became newly engaged in North County Lifeline's programs and services in 2013-14. We could not have accomplished all we did without your help and inspiration! After a year of incredible growth in 2012-13, the leadership at Lifeline took a step back and pursued strategic planning, to reflect on the organization that Lifeline will become in the future.

As a result, we re-affirmed the validity and promise of our mission — to build self-reliance among youth, individuals and families through skill building, problem solving, and accessible community based services. As part of our process, we decided

that in order to build self-reliance among our program participants, we needed to

expand our scope to fill the service gaps identified by our participants. These services include our community based mental health services in the expanding market of healthcare reform, and career & work readiness services for at-risk youth who engage in our delinquency prevention and mental health programs. We will also actively build

our company's self-reliance by renewing organizational capacity to manage this intended growth and more robust fund-development and earned-income strategies.

Looking back at 2013-14, Lifeline's dedicated and tireless staff served 24,807 North County residents, 8,778 of them with intensive services and an additional 16,029 individuals with community education through more than 105,470 service visits! We managed more than 35 grants and contracts from the County of San Diego, our target cities and school districts, local and regional foundations, and the State. Through the dedication of our Board and community volunteers, we expanded our private giving — 225 donors gave \$430,000 last year—the highest amount in Lifeline's history!

Lifeline finished the year with \$8.1 million in revenue and in-kind resources which means, with the support of our donors, funders and volunteers, we spent approximately \$925 per North County resident to provide life-changing services...as you will learn by reviewing this annual report.

As the largest provider of services for troubled youth in North County—we served more than 3,200 children and teens last year—we are dedicated to sustaining the high quality of our services through the expansion of evidence-based intervention practices, by working

though a trauma-informed lens, and redoubling our efforts to assure that youth and individuals understand their important responsibility to the community in which they live. All these achievements are reached by applying a community youth development approach.

Thank you for the many gifts you gave us to make 2013-14 an incredible year of reflection and recommitment. Your many contributions and partnership are valued and honored as we move forward into our envisioned future.



BOARD OF DIRECTORS

Paul Cevolani | President President/CEO, Novus Origo

Mary Urelius | Vice President Retired Educator

Betty Graff | Secretary Consultant, Land Use Planning

Mary Donovan | Treasurer Retired, Consultant Tri-City Home Care

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Senior Manager, Genentech, Inc.

John Moffat

Nazirite Bishop

Reginald Owens

College Instructor

Rusty Williams

Principal, Lee & Associates



BUILDING RESILIENT YOUTH

At the heart of North County Lifeline's mission is the belief that youth can live up to their highest potential, no matter what barriers may be placed in their path to adulthood.

Our Youth Development program's aim is to divert at-risk youth from crime, gangs and drugs by providing positive alternatives and an array of supports to help them solve problems. The focus of these delinquency and gang prevention and intervention programs are in the cities of Vista, Oceanside and Carlsbad with some services reaching across the entire County. Lifeline continues to focus on providing a safe haven in the Crown Heights neighborhood of Oceanside, providing intensive prevention and mentoring services to youth from ages six to eighteen.

Our comprehensive children's Behavioral Health services are provided intensively in school districts across North County including Vista, Oceanside, Carlsbad, San Marcos, Bonsall, Fallbrook, and Cardiff. Licensed therapists, counselors, and interns provide evidence-based counseling to children with serious mental health concerns and special education barriers to academic success.



Youth Spotlight: Daniel R., 17 yrs old



Graduating Class of 2014 from El Camino High School, Oceanside, CA

Daniel started attending Club Crown Heights when he was 7 years old. He was one of the many youth who attended the program daily, participated in every activity, and volunteered for the annual Haunted House, the Crown Heights Festival, and community service events like beach clean ups. Daniel credits the program for allowing him to grow up safely and

with keeping him off the streets where, for many, it's very easy to get lost. Since his high school graduation, Daniel works a part time job and attends Palomar College where he is taking classes in criminology, and intends to take EMT classes in hopes of making it to the police academy.

"Thank you Club Crown Heights for helping keep me out of trouble. And encouraging me to always do my best." — Daniel R.

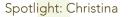




Strong, nurturing families raise resilient youth. Lifeline works with some of the most troubled parents and struggling families in North County, giving them a fighting chance at every opportunity available to them and their children.

Lifeline is committed to ending Child Abuse and Domestic Violence. For families who are struggling to end the cycle of violence, Lifeline provides in-home family support for families in the child welfare system, evidence-based parenting classes, and intensive therapeutic groups to address anger management and build positive relationships.

Strong families require stable housing, full-time employment, and a strong financial base. Lifeline's Employment and Housing department provides 1:1 coaching at Life Achievement Centers in Vista's Townsite and Oceanside's Crown Heights neighborhoods. LifeSpring House and Apartments give foster youth who have aged-out of the system transitional housing and independent living support through our Life Achievement Centers.



Christina was referred to North County Lifeline from a residential treatment program to access our Life Achievement Center and its employment and financial literacy services. She enthusiastically worked with our coaches and job developer and obtained employment quickly. Christina was always one of the first to show up at our monthly workshops, turned in paperwork on time, and always had a smile on her face. Through her perseverance and determination, Christina increased her hours at work, obtained an increase in wages, raised her credit score over 700, and secured permanent housing for herself and her daughter. Christina credits her continued involvement with the Life Achievement Center with helping her maintain her employment for over three years. We know she now has the foundation to achieve so much more in the future!







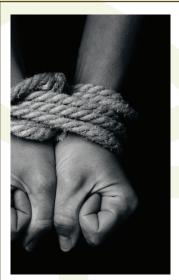
PARTNERING TO SOLVE COMMUNITY PROBLEMS 5

North County Lifeline's community-youth development philosophy holds that an individual's challenges are a symptom of larger social issues which, if not addressed, limit a community's prosperity. Lifeline is dedicated to committing time and resources to initiate, identify, and partner with affected community stakeholders to develop solutions and build collaborations that, through combined effort, will make a greater impact!

Lifeline's **Mediation and Fair Housing** programs reflect another core belief in the community-youth development philosophy - that all of us, when given the resources and support, are able to solve our own problems. Lifeline's dispute resolution services mobilize more than 50 volunteer mediators to help community members resolve conflict outside of court. Volunteer mediators work with landlords and tenants, cities and residents, parents and children, businesses, and neighbors. As a result, contentious interpersonal, legal, and property conflicts in the community are resolved. Lifeline's fair housing program works countywide to prevent housing discrimination.



Breaking Free of Human Trafficking: Esperanza's Story



Project LIFE (Living In Freedom from Exploitation) received a referral regarding a woman who had been trafficked from Central America. Our program coordinator met Esperanza in a safe house and she consented to receive victim advocacy, case management, and therapy services after several conversations. She was afraid to share her story with law enforcement because her traffickers had portrayed them as villains. Esperanza suffered from post-traumatic stress disorder and required trauma specific therapy services that Project LIFE was able to offer. Her trauma was brutal and significant and a barrier to becoming self-reliant. To prevent re-traumatizting Esperanza, the coordinator attended medical appointments with her, holding her hand and providing support. Project LIFE worked with local community partners to provide scar and tattoo removal services to free Esperanza from the reminders of her abusive past.

In keeping with the mission of North County Lifeline to build self-reliance among youth, individuals and families, Esperanza's children were provided therapy and mentoring services. Esperanza's story of recovery continues to inspire Project LIFE staff to provide intensive care to survivors who have endured modern day slavery.



A YEAR OF VOLUNTEER COMMITMENT

Lifeline's enthusiastic volunteers inspire us every day!

The North County Lifeline Volunteer Program seeks to build an engaged community by connecting volunteers with diverse opportunities to serve and by providing resources to build creative, effective volunteer projects, programs and partnerships.

More than 560 volunteers dedicated 27,231 hours valued to be worth \$675,000.

Volunteers work in every Lifeline department – from Behavioral Health to Youth Development to the Business Office. In fiscal year 2013-14, 185 volunteers, including clinical interns, contributed an average of 135 hours each.

An additional 375 volunteers worked 28 separate single days of service: Coastal Cleanups, Vista Adopt a Block, Holiday Food Baskets and more.



5,633	Behavioral Health (26 volunteers)
5,796	Employment and Housing (37 volunteers)
863	Tax Preparation (17 volunteers)
9,706	Youth Development (43 volunteers)
1,768	Business Office (19 volunteers)
1,378	Mediation (44 volunteers)
2,107	Single Day of Service (376 volunteers at 28 events)

Volunteer Spotlight: Kenia Valdovinos

"I first heard of Lifeline from a friend who suggested I volunteer since I had mentioned I was in interested in working for a Social Services agency. I began volunteering with the Life Achievement Center helping the Financial Coach with tasks like pulling client reports and data entry. I immediately fell in love with the work that was being accomplished at Lifeline. I saw first-hand the impact the staff and services have on their clients and the community. When the opportunity to serve a year of service through AmeriCorps arose I decided to take it. I grew up in this community and enjoy helping in any way I can to make a strong and healthy community. Lifeline has given me the opportunity to do that."











Volunteer Spotlight:

The Mira Costa Pen Pal Project

This year, 13 Literature Studies students from Mira Costa College became Pen Pals with youth in our Club Crown Heights after school program. Club Crown Heights youth practiced grammar, sentence structure, and reading comprehension all while having fun communicating with a college student. This match also allows us to seed the importance of college from an early age. Thank you Mira Costa!



BALANCE SHEET — UNAUDITED JUNE 30, 2014

ASSETS

Cash	\$ 588,109
Grants Receivable	\$ 925,393
Other Current Assets	\$ 186,252
Property & Equipment	

at cost, less depreciation \$ 2,033,426 **Total Assets** \$3,733,180

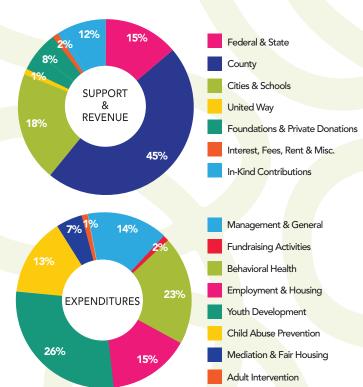
LIABILITIES AND NET ASSETS

Accounts Payable	\$	584,834
Deferred Revenue	\$	17,244
Mortgages Payable	\$	534,715
Total Liabilities	\$ 1	,136,793

Unrestricted Net Assets \$ 2,596,388 **Total Net Assets** \$ 2,596,388 Total Liabilities & Net Assets \$3,733,180

NET ASSETS

Change in Unrestricted Net Assets 8,038





STATEMENT OF REVENUE AND EXPENDITURES — UNAUDITED FISCAL YEAR ENDED JUNE 30, 2014

SUPPORT & REVENUE

SOLL OILL OLIVELIAGE		
INCOME CATEGORY	AMOUNT	PERCENT
Federal & State	\$ 1,212,101	14.9%
County	\$ 3,678,882	45.2%
Cities & Schools	\$ 1,427,276	17.5%
United Way	\$ 76,273	0.9%
Foundations & Private Donations	\$ 632,988	7.8%
Interest, Fees, Rent & Misc.	\$ 131,651	1.6%
In-Kind Contributions	\$ 982,157	12.1%
Total Revenue	\$ 8,141,328	100.0%
EXPENDITURES		
Management & General	\$ 1,142,569	14.0%
Fundraising Activities	\$ 157,357	1.9%
Rehavioral Health	\$ 1 83/1 59/	22.6%

Behavioral Health \$ 1,834,596 22.6% 14.9% Employment & Housing \$ 1,211,385 Youth Development \$ 2,120,352 26.1% Child Abuse Prevention 12.7% \$ 1,035,129 Mediation & Fair Housing 550,476 6.8% Adult Intervention 81,426 1.0%

Net income/(loss) 8,038

Audited financial statements for the 2013-14 fiscal year are available upon request.



\$ 8,133,290 100.0%

A YEAR OF GIVING 2013-2014 Donor Highlights

\$25,000+

Alliance Healthcare Foundation Leichtag Foundation The Parker Foundation Rancho Santa Fe Foundation SDG&E United Methodist Church of Vista

\$5,000 - \$24,999

Mary Carothers Datron World Communications Kaiser Foundation Hospitals NICO Insurance Services, Inc. The Oceanside Charitable Foundation, an affiliate of The San Diego Foundation Union Bank Foundation

\$1,000 - \$4,999

Kerry and Mary Donovan Encinitas Rotary Club Foundation **Betty Graff** Bonnie Hammer Harmony & Health Foundation Roy Martins Target Stores Mary Urelius Rusty Williams, The Williams Group with Lee & Associates The Woman's Club Of Vista

\$500 - \$999

46:10 Community Fellowship Church AXA Foundation Biofilm

Paul and Allison Cevolani Deirdre Colburn Kim Cooley Patrick and Korin Daly Envision Salon Jim and Darlene Hagar Nerice Kaufman Lexus Toyota Carlsbad John Moffat Oceanside Firefighters Association Oceanside Rotary Club Reginald Owens Soroptimist International Oceanside-Carlsbad John Steccato Don and Sarah Stump That Boy Good United Methodist Women -Escondido

\$100 - \$499

Nicole Heesen

Alcoholics Anonymous Raymond Aller Jason and Crystal Anthony Bank Of America Susan Bedford Steven A. Beuligmann, DDS California Fruit Wine Corp Kristin Carlson Duane Coleman Julie Dunlap & McKinney Advisory Group Larry and Cathleen Hatter

Mary Hodsdon Judith Horning John Kafka Scott Kapin Knuckleheads Barbershop Emily Kuhnel Eileen Lohner-Turk Ernie Mascitti Maria McEneany Mary McGrath Jeff Novak Carol and Vann Parker Margery Pierce Plumbing Tree Judith Reimer Cheri Sanders Deborah and Mike Shriver Christine Simelius Linda and Chris Southard Louis Storrow Shannon Stubblefield David Tam Charli Ellinwood Vannoy Vista Art Foundation

up to \$100

Joseph Ward

Herbert Weston

Melissa Alcazar Allen's Alley Debbie Baldwin Barbara Bale Patricia Benner Matthew Bishop Dominic Colangelo Brenda Coronado Stephanie Cowan Brandy Craig Donna Dalton Debbie Derderian Vanessa Duane Marina Eshelman Fallbrook Garage and Qwik Lube Dana Franciosa Carol Ghilain Timothy Glover Jim Goethel Lawrence Goodwin Frank Grana Paul Hagenburger Angie Hanifin Sabrina Harrington High Tech High International Rick Hipolito William Jaynes Eleanor King Lori Landry Barbara Lindsey Sharon Lomavesva Colette Lord Jenna Lyons Tamara Marthens Sharyn McGough Law Office Of Steven Medearis MiraCosta College

Emily Moore

Becky Moreno

Move Your Feet Before

You Eat Foundation

Jamie Norgaard North County Philanthropy Council Diana Payton Carla Platon Carmela Platon Doug Potter Amanda Primera Barbara Ritter Linda Rosol Ann Marie Schrader Ana Schultz Heather Sieverding Sally Stevenson Eleanor Stoneburner Diane Strader Strategic Results Group Rene Tarver Wanda Thurston Brittany Treadway Diana Trevino Tropicana Market Maribel Uribe Pedro and Graciela Valdovinos Bertha Vargas Bertha Vaver Darlene Wilcox Sandy Williams Risa Williamson Wines For Humanity Norma Wolkenstein Jill Wyckoff

Jim Zheng

Tracy and Kevin Sharrar

Soroptimist International

Of Oceanside-Carlsbad

Heather Sieverding

St. Mark Golf Club

Target Foundation

Torrey Pines High School

Junior Optimist Club

United Methodist Women -

Towne Place Suites

By Marriott

Escondido

Starbucks, Vista Village

Shannon Stubblefield

Souplantation

Sunrise Cafe

Supercuts

Jill Wyckoff

Tiger Lily Day Spa & Boutique

IN-KIND DONORS

In-Kind Donors, \$1,000+ Melvin Baker

Cooley LLP Costco County of San Diego, Supervisor Bill Horn's Office

Patrick Daly Dovetail Marketing Robin Fichtner

Dan Franklin Fresh & Easy

Mary Urelius

Chris Heller La Costa Limousine

Leichtag Foundation Metabolic Response Modifiers San Diego County Office Of

Education The Movement Church Toys For Tots

In-Kind Donors, up to \$1,000

46:10 Community Fellowship Church Alvarado Institute Of Skin Care Aguarium of the Pacific BBS Manufacturing Beach Break Cafe Bellissima Day Spa Birch Aquarium

Ivy Bodin Broken Yolk Cafe Natalie Brookhart Build A Bear Phebe Burnham Haydee Cain California Surf Museum Carlsbad Alkaline Water Kristin Carlson Paul Cevolani Church At Rancho Bernardo CJs Skin & Body Studio Cornerstone Christian Church - Vista

Cottonwood Golf Club Croziers Flowers Cub Scout Pack 769 Custom X Bodyboards Amber Dell

Mary Donovan Elks Lodae Evans Tire & Service Centers EZ Nails Fire Mountain Cleaners Frog's Fitness Belinda Gallo Tiffany Garcia

Gianni's Pizza

Goldrust Green Mountain Coffee Roasters Rebecca Haagenson Tam Hackman

Jim Hagar Edy Halbiz Erica Harris Home Depot

Hospice Of The North Coast In-N-Out Burger Foundation Islands Burgers

Jazzercise Nerice Kaufman

C.I Kemp Jennifer Kemp

Julie Korff

Krikorian Premiere Theaters Stevi Kuhns

Janet Ledbetter Legoland

Little Caesar's Pizza Lomas Santa Fe Swim

Steve Lopez

Lumberyard Tavern and Grill Mama 'n Papa's Pizza Grotto Massage Envy, Solana Beach Massage Envy, Vista Massage Green Spa Scripps

Poway Linda Mastrantonio Terri McMurtry John Moffat



Moonlight Stage Productions Danclin Morales Museum Of Making Music Noonan Family Swim School Nordstrom Rack San Marcos North County Bar Association Sister Sheila Novak Oceanside Boat Rental Oggi's Pizza and Brewing Co. Sharon Omahen Orfila Winery Freddi Pakier Healthy Coaching Triana Pangrcic Peek-a-Boo Salon Karen Rader Gwen Robinson Arnold and Kiki Roe Abel Rosas Ruben H. Fleet Science Center Linda Rucker Alberta Saavedra Dixie Sampier The San Diego Museum of Art Museum

San Diego Natural History San Diego Padres

San Diego Symphony San Diego Zoo Global San Marcos Lutheran Church

Sanctuate

Urbn Coal Fired Pizza Pedro and Graciela Valdovinos Vista Teen Outreach Wellness Center Western Environmental Services, LLC World's Fare Kellie Thomas-Walker

Join our efforts to help children and families in need. GIVE TODAY! Please call Shannon at (760) 842-6257 to get involved.



North County Lifeline 3142 Vista Way, Ste 400 Oceanside, CA 92056 760.842.6201 Tax ID: 95-2794253

Your connection to resources in the community!



Facebook/nclifeline

www.nclifeline.org @nclifeline